



CITY UNION BANK

Centenary Souvenir



Growing in pursuit of excellence





*Holy Mahamagam Tank,
Kumbakonam.*

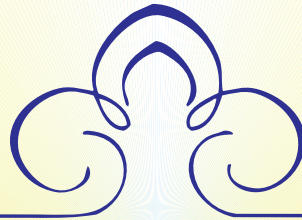
CENTENARY SOUVENIR



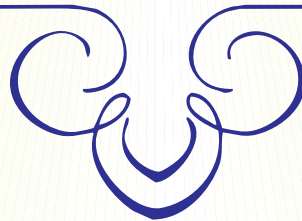
CITY UNION BANK LTD.,

*No.149, T.S.R. Big Street,
Kumbakonam - 612 001.*

2004



*Dedicated to
former Chairman Shri V. Narayanan
and
the Members of the
City Union Bank family -
Past, Present and Future.*



OUR BANK - CULTURE, TRADITION AND SUCCESS

S.BALASUBRAMANIAN,
Executive Director.



Our bank is celebrating the Centenary with a glorious past and grand future. The event of Centenary makes us all proud that we are part of this great institution which has cared and nurtured all of us in the process of its growth and development.

The birth of our bank is a historical event and till today it makes history in every one of its steps made on its forward journey. The past history is a vivid example for its prosperous future.

As I look back and traverse through the memory lane, the most important day in my life, the day I entered the bank immediately comes to my mind. The work environment charged with integrity and discipline that prevailed on that day is still existent and that is the strength of this great institution.

The secret of the success of our organization emanated from the solid foundation laid by the predecessors. The stalwarts of the bank from 1904 to 2004, from Shri T.S. Raghavachariar and Shri R. Santhanam Aiyer to our beloved Chairman Shri V. Narayanan have all left their indelible marks of their existence and contribution of service to the bank, which serve as the guiding principles and footsteps for the following generations.

The directors, past and present, who are the driving force behind the scene, are always very clear in their aims and objectives. The workforce also worked out in consonance with the Board's plans. The management is a reward to the workforce and the workforce is really a reward to the management.

I was privileged to work under the great doyens of our bank Shri O.R. Srinivasan, Shri K. Srinivasan and Shri V. Narayanan, from whom I learnt the principles and administrative abilities. The success of an organization depends entirely on its human resources and not on any other factor. I have had the great opportunity to know and realize this truth in my life as I worked under them. I have to thank all my superiors who were the major contributors to the growth of my internal faculty as well as to my successful career in my official life.

A man of simplicity to the core, our Chairman Shri V. Narayanan, has enriched the image of the bank and its members, past and present, with parental care. This also forms part of the story of success of our bank. We are traditionally modern in our approach or in otherwords, we have modernized the traditional approach.

Shri V. Narayanan was able to raise the sense of the value based work culture in all its staff members irrespective of their





cadre and calibre by his mere presence like a powerful magnet, which makes the iron piece to vibrate when it falls into its magnetic field.

Our beloved Chairman Shri V. Narayanan, who was the main architect of the present day growth of our bank, is an ever standing example for the C U B culture of Creativity, Uniformity and Brotherhood.

The imperative need today and forever also, is adaptability. We, at C U B, never lack in adaptability. We were and are able to cope with the pace of technical and organizational changes in the banking environment, which is so rapid and the glory of success goes entirely to the workforce, which is ever willing to adapt whenever the management introduces or implements any change in the structure or work culture.

Change is imminent. Attitude at the micro and macro levels has changed drastically. We, at City Union Bank Ltd., also have changed over the years. Enormous change has occurred in the bank's external life and appearance. But the internal attitude towards service has not at all changed. The C U B mindset imbued with dedication, care, identification with the organization, personal approach with each and every customer, coping with any challenge and creative and innovative temperament remains the same. This is yet another secret of the success history of our bank.

I wish to mention another secret of CUB's success story. There was and there is and there also will be no gap in the upward or downward communication in our bank. For, the workforce is able to sense the intention of the management beforehand and make itself ready to adapt when it comes downward for implementation. The management, in turn, is able to sense the willingness and the needs of the workforce and fulfils them even before the demand arises. The secret of our Chairman Shri V. Narayanan's successful innings of 24 years in the bank lies on this fact and he had very great faith on the skills of the workforce.

The Centenary Celebrations are a referendum for the faith of the clients on the bank, of the workforce on the administration and the administration on the Board.

The story of success continues and will ever continue with the grace of the Divine and with the blessings and good wishes of well wishers.

The successful story of our bank, presented in the form of a souvenir, is now in your hands. We have tried our best to bring out the great history of the bank without omitting any factor.

City Union Bank is 100 years young and marching towards more and more glory with all your blessings. On behalf of the bank, I solicit the good wishes and patronage of the well wishers.

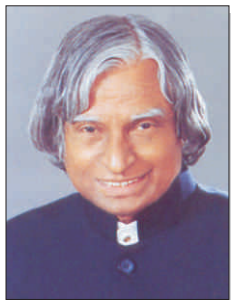


*Greetings
and
Felicitations*





राष्ट्रपति के प्रेस सचिव
Press Secretary to the President



राष्ट्रपति सचिवालय
राष्ट्रपति भवन
नई दिल्ली - ११० ००४
President's Secretariat
Rashtrapati Bhavan
New Delhi - 110 004.

MESSAGE

The President of India, Dr. A.P.J. Abdul Kalam, is happy to know that the City Union Bank Ltd., Kumbakonam is celebrating its Centenary and bringing out a Souvenir to commemorate the occasion during December, 2004.

The President extends his warm greetings and felicitations to all those associated with the Bank and wishes the Centenary Celebrations all success.

Press Secretary to the President



R. Venkataraman
Former President of India

5, SAFDARJUNG ROAD,
NEW DELHI - 110 011
Ph : 91-11-2379 43 66
Fax : 91-11-2301 49 25

5.11.2004

MESSAGE

It gives me immense pleasure to offer my greetings and good wishes to City Union Bank Limited, Kumbakonam on the occasion of the conclusion of its Centenary Celebrations in December 2004. The freedom movement of our motherland kindled a patriotic fervour among the intellectuals and they began to take a pride in our ancient arts and crafts and our heritage - Buy Indian and Be Indian slogan spread throughout the country. In a larger scale, the Indian Bank took shape in the then Madras and the Kumbakonam Bank Limited sprouted in the fertile soil of Thanjavur District. Prudent management and impeccable integrity helped the Bank to grow faster, open branches and earn customer satisfaction.

Eminent Bankers like Shri O.R. Srinivasan, former officer of the Reserve Bank and the present Chairman Shri. V. Narayanan built up the Bank to such proportions that today its deposits exceed 3000 crores of rupees and its 134 Branches are spread over Tamilnadu, Andhra, Karnataka, etc.

The City Union Bank is on its forward march. It has already demonstrated its high quality of banking. I am sure it will celebrate not mere centenaries but many millennia in future.

R. Venkataraman
(R VENKATARAMAN)



Dr. Justice AR. Lakshmanan
Judge
Supreme Court of India



2, Teen Murti Marg,
New Delhi-110 011

September 24, 2004

MESSAGE

It is gratifying to notice that City Union Bank was founded in the year 1904 as a part of swadeshi movement by patriotic, prominent and enterprising citizens of Kumbakonam. The Platinum Jubilee of the Bank was celebrated in December, 1979 on the completion of 75 years of glorious existence.

The present Chairman – Shri V. Narayanan assumed office of the Chairman and Chief Executive Officer in the year 1980. Under his stewardship, the Bank has opened the gates for a significant phase with the branches of the bank being opened all over India. I am happy to note that the bank has deposits of around Rs.3000 crores with ever increasing customers. The bank has at present 134 branches spread in various States of India.

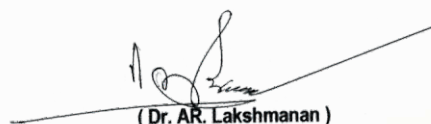
The overall control and supervision of the banks function rests with the Board of Directors, most of whom known to me personally comes from various walks of life and fields.

I am glad to notice that a healthy management - labour relations prevail in the bank and there is absolute harmony between the management, association and union of employees which is a healthy sign for the growth and upliftment in a banking venture. The Courts in India are flooded with several labour disputes, industrial disputes etc. etc. The City Union Bank is an exception. Thanks to its Chairman – Shri V. Narayanan assisted by his Executive Director and a dynamic team of executives and Board of Directors. The growth of any bank, industrial undertaking or a business venture depends upon the hardwork of dedicated staff force motivated by an inspiring management.

The bank's advances, capital, prudential norms, investments, systems and technology, business expansion are excellent and satisfactory.

With the above values and dedication, I have no doubt whatever that the Century old City Union Bank is sure to carve out a niche for itself in the industry to which it belongs in future.

I wish the Chairman, Executive Director, the Board of Directors and the dynamic team of executives and above all the staff force all well in their all future endeavours.



(Dr. AR. Lakshmanan)



Dr. C. RANGARAJAN
CHAIRMAN



बारहवाँ वित्त आयोग
जवाहर व्यापार भवन,
1, टॉलस्टॉय मार्ग, नई दिल्ली-110 001
TWELFTH FINANCE COMMISSION
JAWAHAR VYAPAR BHAWAN,
1, TOLSTOY MARG,
NEW DELHI-110 001

MESSAGE

The City Union Bank Limited can be proud of the fact that it belongs to a select group of institutions whose origins go back to a hundred years. The Bank has grown over years establishing a sound base in the rural and semi-urban centers of Tamil Nadu. "Bigness" is not synonymous with success. City Union Bank has shown that medium and small size banks can compete effectively and become successful, if appropriate niche strategies are adopted.

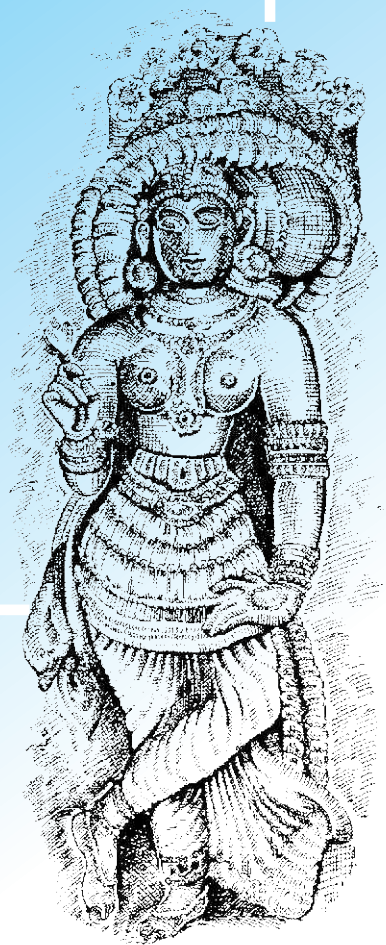
As the Bank is bringing out a souvenir as part of the centenary celebrations, I convey to the Chairman and all his colleagues my heartiest congratulations. My good wishes for an even more prosperous second century.

October 1, 2004

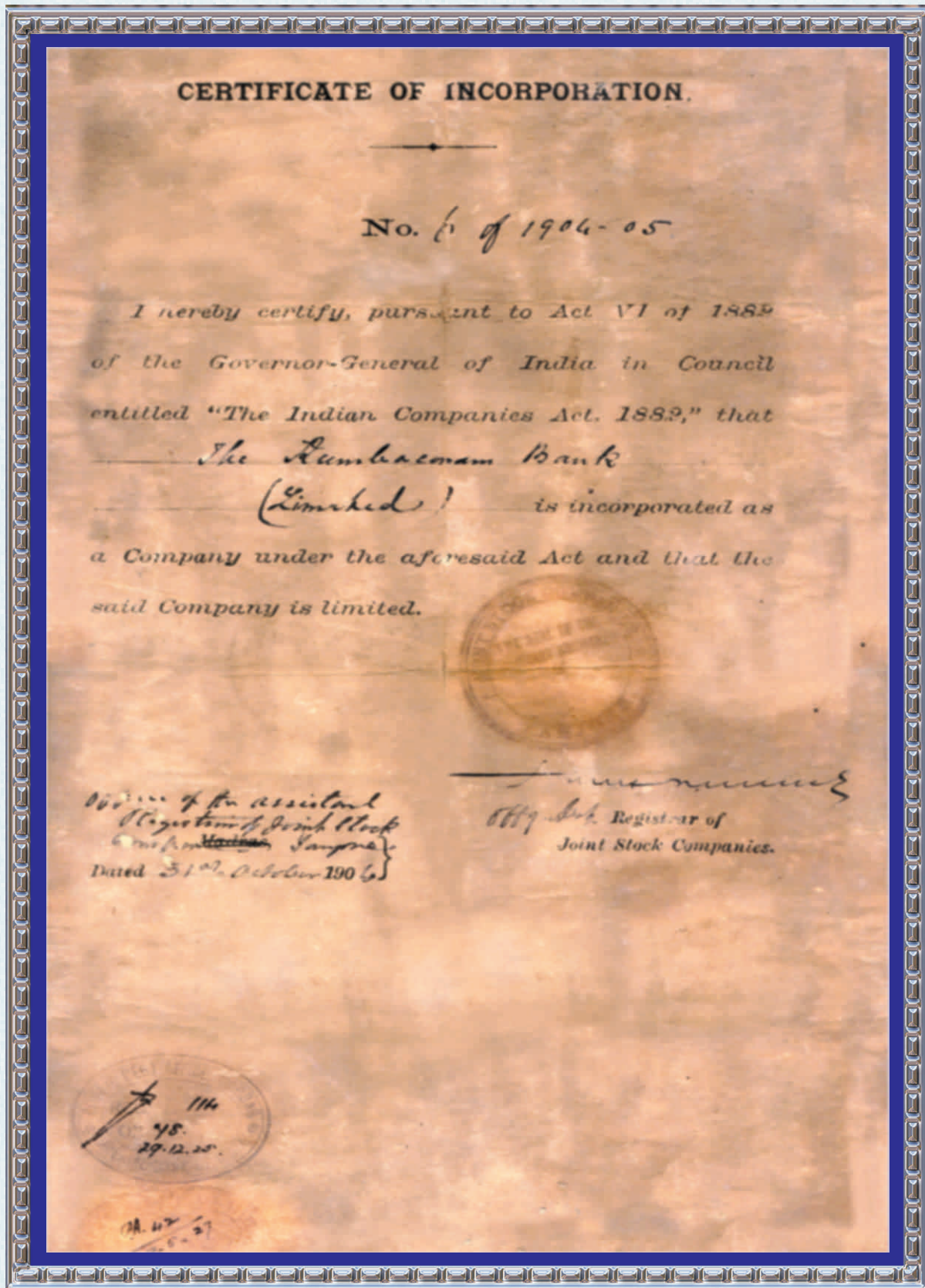
C. Rangarajan
C. Rangarajan



*The journey
thus far...*



THE BEGINNING.....



The Certificate of Incorporation of The Kumbakonam Bank Limited - 1904

THE KUMBAKONAM BANK LIMITED.

PROFIT & LOSS ACCOUNT.

Particulars of profit.	Amount.	Particulars of loss.	Amount.
Receipt by interest	2,335- 7- 8	Expense as per separate account	865- 3- 6
Penalty realised	179- 6- 0	Loss by Deteriora- tion ...	7- 0- 0
Entrance fee ...	340- 8- 0		872- 3- 6
Interest due ...	356- 9- 6		
Penalty due .. .	60-10- 6		
Total	3,272- 9- 8		
Deducting	872- 3- 6		
Balance	2,400- 6- 2		

Out of the sum of Rs.2,450-9-2 shown as profit in the
Balance Sheet

Collections under Rule 11	Rs. 62- 0- 6
2 percent on the balance	Rs. 46-12- 3
	Rs.108-12- 9

which amount goes to Reserve Fund.

The net amount available for distribution among shareholders
is Rs.2,341-9-5.

T.A.Venkatarama Iyer,
Auditor,
1st January 1907.

The First Statement of Profit & Loss Account of The Kumbakonam Bank Limited
for the two years ending 31.12.1906



**BALANCE SHEET OF THE KUMBakonam BANK LIMITED. FOR THE FIRST AGE COMMENCING
1st December, 1904 and ending with the 31st December, 1906.**

Property and Liabilities.

P. Property and Assets.

Particulars.	Amount	Total	Particulars.	Amount.	Total.
I. 156 Permanent Shares at Rs. 50/- each ...	7,800- 0- 0		I. Furniture	57- 0- 0	
525 Monthly Shares for 8446 calls at Rs. 2/- each	16,392- 0- 0		Less deterioration	7- 0- 0	
	24,692- 0- 0		II. Penalty on subscription do on loans do under Rule	50- 3- 0 9- 1- 6 1- 6- 0	50- 0- 0
Less Amount refunded on			III. Debts due on promotes		50-10- 6
(1) Permanent Shares ...	1,350- 0- 0		IV. Investment with Bankers No. 1	5,505- 0- 0	6,493-12- 0
(2) Monthly Shares ...	890- 3- 0		Interest on the above	253- 3- 6	
	2,240- 3- 0	22,451-13- 0	Investment with Banker No. 2	12,446- 7-11	
			Interest on the above	103- 6- 0	18,308- 1- 5
Pay of establishment unpaid ...	10- 8- 0		V. Cash on hand		7-11- 3
House Rent paid ...	6- 8- 0				
Printing charges unpaid	1- 0- 0				
Profit					
		18- 0- 0			
		3,450- 0- 0			
Total... .		24,920- 3- 2	Total...		24,920- 3- 2

Certified as correct and in accordance with law.

T. A. Venkatarama Iyer,
Auditor
1st January, 1907.

The First Balance Sheet of The Kumbakonam Bank Limited as on 31.12.1906



THE UNION BANK LIMITED, KUMBAKONAM.

Authorised Capital, Rs. 2,00,000, divided into 2,000

Shares of Rs. 100 Each.

Subscribed Capital, Rs. 120,000.

Reserve Fund, Rs. 8,400.

BOARD OF DIRECTORS.

THE HONOURABLE RAO BAHADUR N. KRISHNASWAMI AIYANGAR,

High Court Vakil.

RAO BAHADUR V. K. RAMANUJACHARI Retired, Secretary to the Board of

Rev. Settlement Department

S. SUBBA AYYAR, Retired Sub Judge.

C. A. MAHADEVA SASTRIAR, Retired Executive Engineer, Mysore.

C. R. LAKSHMIVARAH AYYANGAR, High Court Vakil.]

A. B. VENKATACHALA CHETTIAR, Merchant.

T. P. VENKITESAN CHETTIAR, Merchant.

MANAGING DIRECTOR.

RAO BAHADUR V. K. RAMANUJACHARI.

REGISTERED OFFICE.

56 B. BIG STREET, KUMBAKONAM.



From the Directors' Report of The Union Bank Limited as on 31.12.1911

DIRECTORS' REPORT.

(SIXTH REPORT.)

To

THE SHAREHOLDERS,

THE UNION BANK Ltd, KUMBAKONAM.

The Directors have the pleasure to submit a statement of Assets and Liabilities of the Bank, as they stood on the 31st December 1911, and the Profit and Loss Account for the year ending on that day. The Auditor's certificate will be found at the end of the statements.

2. The net profit for the year amounted to Rs 8,739—11—10.

An *ad interim* dividend at the rate of 6% per annum (free of income tax) was paid for the half-year ended 30th June 1911, which absorbed Rs. 1,700—0—0

The Directors now propose :—

To pay a final dividend at the rate of 6% per annum and a bonus of 1% or half a rupee per share (free of income-tax) which will absorb	Rs. 2,350— 0—0
To place to Reserve Fund, raising that Fund to Rs 8,400	Rs. 4,400— 0—0
To place to contingent Fund	Rs 25— 0—0
To write to Preliminary expenses	Rs. 243—14—9
To carry forward to next account	Rs. 20—13—1
Total	Rs 8,739—11—10

3. The subjoined statement shows the progress of the Bank :—

Bank registered on 4th November 1908, opened business on 19th January 1909.

Half-year ending.	Gross income.	CAPITAL.		Working Capital.
		Subscribed.	Paid up.	
30th June, 1909	Rs. 1240	Rs 83800	Rs 35255	Rs 60050
31st December, 1909	„ 3828	„ 95600	„ 45300	„ 122015
30th June, 1910	„ 6355	„ 105500	„ 50686	„ 173732
31st December, 1910	„ 7810	„ 111000	„ 52185	„ 195958
30th June, 1911	„ 9213	„ 120000	„ 58100	„ 231779
31st December, 1911	„ 9435	„ 120000	„ 60000	„ 312025

4. Such of the share-holders as have not yet taken delivery of their share certificates are specially requested to apply for the same at their earliest convenience according to the instructions already given.

5. The Directors thank the many well-wishers, sympathisers, and constituents of the Bank for the encouragement and help they gave to it during the year.

KUMBAKONAM, }
15th January 1912. }

By order of the Board,
V. K. Ramanujachari,
Managing Director.



The Directors' Report of The Union Bank Limited as on 31.12.1911

THE UNION BANK, LIMITED, KUMBAKONAM.

Balance sheet on 31st December 1911.

Dr.

Cr.

Liabilities.							Assets.						
	Rs.	As.	Ps.	Rs.	As.	Ps.		Rs.	As.	Ps.	Rs.	As.	Ps.
Authorized capital 2000 shares at Rs. 100 per share ...	200000	0	0				Loans, Promissory notes and overdrafts				243136	6	2
Subscribed capital 1200 shares ...	120000	0	0				Particulars required by Act VI of 1882:—						
CAPITAL PAID UP ...				60000	0	0	(i) Debts considered good for which the Bank holds bills and other securities	210700	3	4			
RESERVE FUND ...				4000	0	0	(ii) Debts considered good, for which the Bank holds no security, being temporary overdrafts	7411	14	1			
DEPOSITS:—Fixed, current, Savings Bank and Security deposits ...				239315	11	2	(iii) Debts considered doubtful and bad	24	4	9			
DIVIDEND NOT DRAWN ...				308	0	10	(iv) Amount due from Directors or firms in which they are partners against approved securities	33513	12	8			
Sundries ...				1362	5	7	Sales, furniture and fittings				943	15	1
PROFIT & LOSS ACCOUNT:							Books, stationery and stamps				328	0	8
Balance as per last Balance sheet of 31st December 1910	5631	10	7				Preliminary expenses				243	14	9
Less:							Salaries and adjusting Cash on hand and at Bankers				9279	3	8
(i) Dividend paid at 6% and bonus of at 1% p. a. Rs. 2000											53094	5	1
(ii) Placed to Reserve Fund Rs. 3500													
(iii) Written to preliminary expenses Rs. 131—10—7	5631	10	7										
REMAINDER													
Net Profit for the current year	8739	11	10										
Less													
Ad interim dividend paid at 6% p. a. for the half year ended 30th June 1911	1700	0	0	7039	11	10							
TOTAL				312025	13	5	TOTAL				312025	13	5

Profit and Loss Account for the year ending 31st December 1911.

Dr.

Cr.

	Rs.	As.	Ps.		Rs.	As.	Ps.
To Depositors' Interest ...	7484	7	5				
„ Establishment ...	1156	1	10				
„ Directors', Auditor's and Legal Advisor's fees ...	345	0	0				
„ Rents, Taxes and Insurance ...	377	10	3	By amount of Interest, Discount, Commission and Miscellaneous income.	18649	9	2
„ Printing, Stationery and Stamps ...	187	12	5				
„ Postage and Telegram ...	74	2	0				
„ Advertisements charges ...	22	8	0				
„ Miscellaneous expenses (including depreciation) ...	262	3	5				
„ Profit ...	5739	11	19				
TOTAL	13549	9	2	TOTAL	18649	9	2

K. Venkatarama Aiyar,
Auditor.

D. Anjaneya Sastri,
Accountant.

V. K. Ramanujachari,
Managing Director.

Auditor's Certificate.

I have examined the above Balance Sheet with the books and vouchers and verified the cash and securities and I certify that it is correct and in my opinion exhibits the true position of the Bank on 31st December 1911 and it is drawn up in conformity with the law.

Kumbakonam, 3rd January 1912.

K. Venkatarama Aiyar,
Auditor.

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